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# GRT AN ANALYSIS ON IMPACT OF INTERPERSONAL SKILL ON ATTITUDE OF SCHOOL LEADERSHIP

B

#### **Prashant Thote and L. Mathew**

Gyanodaya Vdya Mandir, Narsingarh.

**Abstract:-**School leadership constitutes dynamic leaders who influence classroom teachers who are their immediate subordinates in school management system. The success or failure in school management mostly depends upon influence of school leadership on their subordinates .Effective communication with teachers, staff, students ,parents ,management and strong interpersonal relationship with all stakeholders are very important for school leadership has positive impact on attitude of school leadership therefore. Positive attitude is very important to perform an excellent professional development. Research in the field of impact of interpersonal skill on attitude development of the school leadership is very much limited. The total 76 senior secondary school Principals Participated in the study. In the present paper attempts made to study the relationship between interpersonal skill and attitude of teachers .Result of the analysis shows that good interpersonal skills has and positive attitude must be maintained for efficient school leadership.

Keywords: Interpersonal Skills, Attitude, School Leadership, Senior Secondary School.

#### **INTRODUCTION**

Today's work related situation especially in an organization system like school much depends upon human behavior and instrumental with effective change . The behavior of work force of any organization instrumental with in bringing about desirable outcome . If an outcome is reached, especially if it is positive one, it is likely that the behavior of participants is enhanced .Interpersonal relationship of the school leadership affect the teachers success in teaching .(Asher 1983) Recent studies observed that people who had interpersonal competencies are likely to build up on of net work of relationship that provide support to face stressful life situation .Lonely people have less interpersonal competent than people who are not lonely.

School leadership involves in planning activities which aim at fulfillment of the goals of particular organization. It is very important for the school leadership to take right decision at the right time to full fill required goal . School management extended as a service activities /tool trough which aims/objectives of educational process may be achieved. It also enhances teaching-learning process Future of any nation depends up on quality teaching and quality of teachers. Quality education is important for normal development .Role of teacher is very important for quality education .

Interpersonal skill is the ability to improve the quality of team members through interaction and use of cooperative behaviors. Interpersonal process are important to minimize conflict within team which in term increase team interpersonal dependence. Reinforcing positive team behavior has been found to be related to effective team outcomes. Team effectiveness is highly dependent on the ability of individuals team members to successfully interact with one another. This co-operative behavior foster belief that role of each individuals team members is critical to overall success of team professional organization have identified interpersonal skills as core competency in effective team work . Following are findings of our previous research

More than half of school leadership chose interpersonal skill as one of his/her greatest strength.
55% staff said their school leadership could improve interpersonal skills to improve individual performance.
25% of second level school leadership have terminated due to poor interpersonal skills .

Prashant Thote and L. Mathew \*, "AN ANALYSIS ON IMPACT OF INTERPERSONAL SKILL ON ATTITUDE OF SCHOOL LEADERSHIP", Golden Research Thoughts | Volume 4 | Issue 8 | Feb 2015 | Online & Print An Analysis On Impact Of Interpersonal Skill On Attitude Of School Leadership

•75% of the school leadership fails due to poor interpersonal skills.

#### Following are important interpersonal skill of school leadership

•Active listener

•Define clear goal towards school

•Encourage development of mutual respect

•Ensure individuals contribution are valued

•Clearly express the culture of school in an inspirational way •Engender good way dialogue

•Identify individual capabilities and bud on them •Delegate work clearly and appropriately

•Proactive seeks and give constructive feedback •Acknowledge and celebrate individuals success

•Effectively address questions and concerns

•Articulates competing vision and purpose for them and school

•100% focus on individuals when meeting one to one

•Keep individuals appropriately interested

•Act as a role model of school value

#### Attitude

Attitude is inner feelings of individual towards particular phenomena. One of the most important objectives of education is development of the desirable attitude in individuals >It is an expression of inner feeling and beliefs that reflect whether favorable or unfavorable pre-disposed to some phenomena .Education is required to nurture several attitude in students ,attitude towards self , towards studies towards others and towards certain idea etc. Attitude is positive or negative emotional relationship with or predisposition towards an object, person or institute .it may be enduring non-verbal features of social and physical world and they required through experience and exert a directive influences on behavior of human beings .Both feeling and interaction are critical facts in the formation of attitudes and critical component of understanding .An attitude is a hypothetical construct that respondents an individual's degree of life or dislike for an item, hence attitude towards teaching in liking towards teaching .school leadership are the role model of social and moral leadership which not only influences teachers ,students, parents but also generate all round growth of nation.

#### Methods

Objectives: To study the relationship between interpersonal skills and attitude of school leadership. Hypothesis: There is no significant relationship between interpersonal skills and attitude of school leadership.

#### **Instrument** :

Behavior Orientation scale and Teachers Assessment Inventory

**Sample:** The convenient sampling method was used .In order to obtained data from school leadership through instrument, the researcher send questionnaire to school leadership via e-mail .100 questionnaire were sent only 76 questionnaire completely filled received. . The respondents were requested to record their free and frank and an independent responses. An assurance were given to the respondents that their responses shall kept confident and information collected be used only for the research purpose only.

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Limitation of the study: Only private senior school Principals s participated in this study.

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#### Tools used for the interpersonal relationship Behavior Orientation scale Tools used for the attitude Teachers Assessment Inventory No of senior secondary school principals 76 Mean valve of Interpersonal relationship 248.88 Mean value of attitude 260.167 Correlation coefficient 0.48Degree of freedom (n-2) 74 Table value at 0.05 Level of Significance 0.24 (which is less than 0.48) Hypothesis is Rejected

#### Table-1 The correlation coefficient

The questionnaire filled by school leadership were analyzed and person correlation coefficient was calculated between interpersonal skill and attitude data . The correlation coefficient obtained from the study given in table -1 .

## DISCUSSION

The interpersonal skills of the school leadership and attitude shows positive relationship .Hypothesis testing also further proves that significant correlationship between interpersonal skill and attitude of the school leadership. The result may concluded to provide a strong need and efforts to established effective interpersonal relationship which may prove for strong correlation among school leadership and will motivate them to work with strong positive attitude.

#### CONCLUSION

The interpersonal skill of the school leadership are very clearly evident in their support to school teachers. it means that school leadership is very supportive and motivating to the teachers. The school leadership ability encourages to school teachers high degree of initiative and creativity in their work and make them to be more dedicated is very clearly evident in their influence. When it comes to teaching performance students getting help form school leadership. Interpersonal skill of the school leadership may be affected teaching performance of teachers we like to conduct research in future in this context also. It is recommended that school leadership must have interpersonal skill and positive attitude and it must be maintained throughout his/her service period.

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